

# Full Time Ph.D. Programme

## Letter of Recommendation

### Student and Referee informations

Name of candidate: .....

First name: .....

#### To be completed by Referee:

• Referee Name: .....

• Position: .....

• Institution: .....

• Address: .....

Post/zip code: .....

• Telephone: .....

• E-mail: .....

### Please rate your appreciation of the student for each of the following criteria

	Superior	High	Average	Poor	No information
Quality of academic work	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Background to follow Ph.D. programme	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Oral communication skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Written communication skills	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Ability to work independently	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Perseverance	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Sense of initiative	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Creative flair	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Potential as teacher	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

## Further comments

We would be grateful if you could comment further on the candidate's potential to succeed in a career dedicated to teaching or research.

The ESCP Ph.D. is a four-year programme. The first year allows students to develop their theoretical and methodological knowledge while establishing the fundamentals of their thesis topic.

The remaining years are focused on the production of a thesis. It would be useful to hear your views on the candidate's ability to conduct a project independently.

➔ In this part of the reference it would be helpful if you stated:

- How long you have known the candidate and in what capacity, on what programme
- The ability of the candidate to start and complete projects on an individual basis
- The motivation of the candidate for undertaking a Ph.D. Curriculum

➔ Please provide these comments type-written on this form or on a separate sheet of paper.

**Please continue on a separate sheet if necessary**

*We recognise that considerable effort may be involved in preparing this reference and we greatly appreciate your help. This reference is provided in confidence and will not be accessible to the candidate. Please sign this reference in the space below*

**Date** ...../...../.....

**Signature**

Please return directly to:

✉ [doctorat@escp.eu](mailto:doctorat@escp.eu)